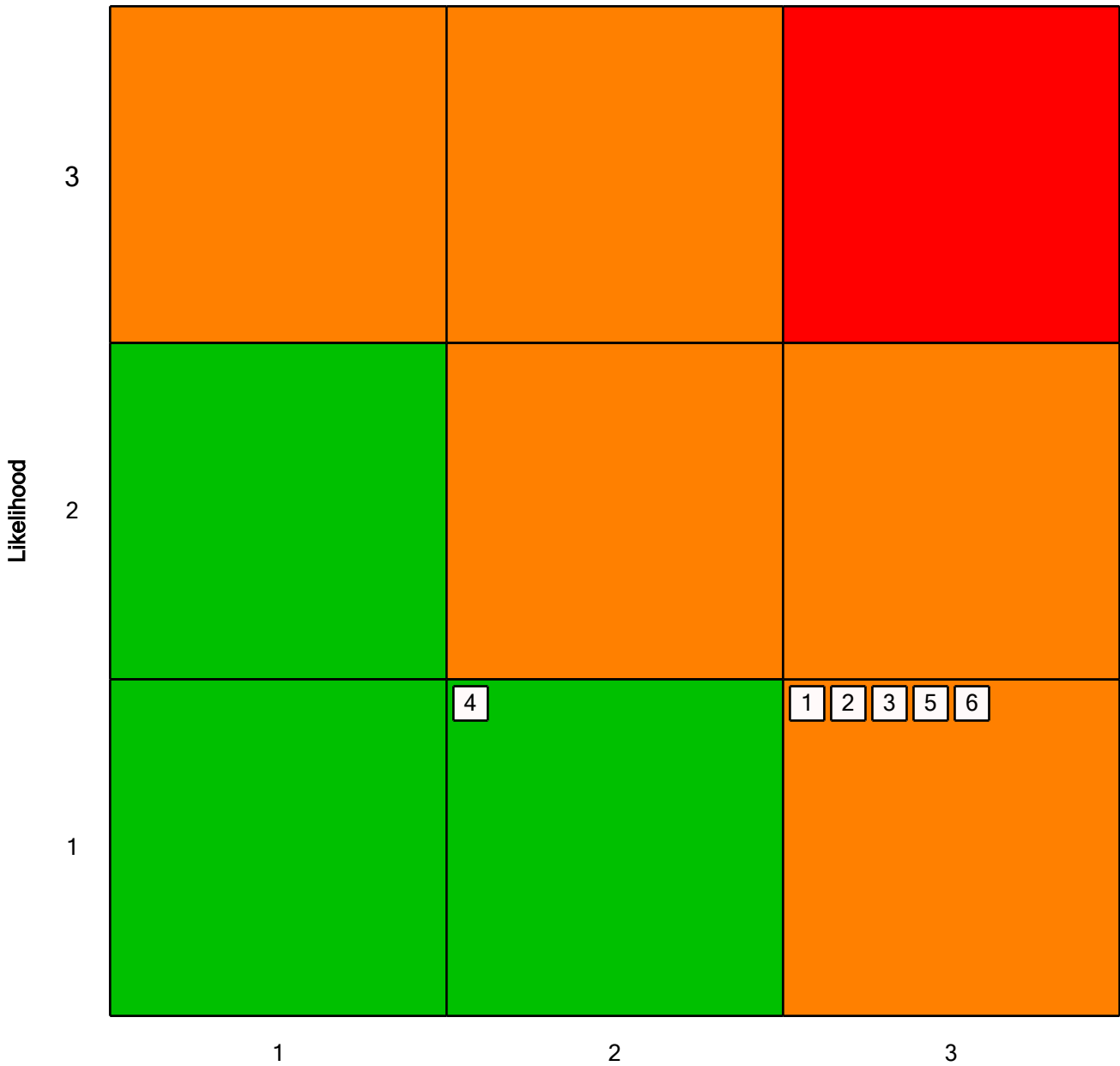


Risk Map Bribery Risk Assessment

*as at 10/08/11



| No. | Risk Identified | Control Measure | Final Risk Rating | |
|-----|------------------|---|-------------------|---------------|
| | Bribery Act 2010 | | | Risk Count: 6 |
| 1 | Transaction risk | Standing Orders Financial Regulations Procurement Framework Third Sector commissioning framework Policies reviewed annually Member Code of conduct | 3 | |

| No. | Risk Identified | Control Measure | Final Risk Rating | Risk Count: |
|-----|----------------------------|---|-------------------|-------------|
| | Bribery Act 2010 | | | 6 |
| 2 | Country risk | Employee Code of conduct Code of Corporate Governance Anti Fraud & Anti corruption Framework Anti Money Laundering Policy Whistle Blowing Policy Standing Orders Financial Regulations Procurement Framework Treasury Management Policy Policies reviewed annually Member Code of conduct Employee Code of conduct Code of Corporate Governance Anti Fraud & Anti corruption Framework Anti Money Laundering Policy Whistle Blowing Policy | 3 | |
| 3 | Business opportunity risks | Procurement Framework Standing Orders Financial Regulations Project Managment based on Prince 2 Review of Project management methodology Member Code of conduct Employee Code of conduct Code of Corporate Governance Anti Fraud & Anti corruption Framework Anti Money Laundering Policy Whistle Blowing Policy | 3 | |
| 4 | Sectoral risks | Standing Orders Financial Regulations Procurement Framework Member Code of conduct Employee Code of conduct Code of Corporate Governance Anti Fraud & Anti corruption Framework Anti Money Laundering Policy Whistle Blowing Policy | 2 | |
| 5 | Business partnership risks | Partnership Code of Practice | 3 | |

| No. | Risk Identified | Control Measure | Final Risk Rating | Risk Count: |
|-----|------------------|---|-------------------|-------------|
| | Bribery Act 2010 | Procurement Framework Standing Orders Financial Regulations Member Code of conduct Employee Code of conduct Anti Fraud & Anti corruption Framework Anti Money Laundering Policy Whistle Blowing Policy Code of Corporate Governance | | 6 |
| 6 | Internal risks | Member Code of conduct Employee Code of conduct Code of Corporate Governance Financial Regulations Standing Orders Anti Fraud & Anti corruption Framework Anti Money Laundering Policy Whistle Blowing Policy Procurement Framework Partnership Code of Practice Third Sector commissioning framework | 3 | |